

MINUTES OF THE MEETING ON HON'BLE HIGH COURT ORDER DATED
14-12-2004 ON
PIL 41/2003, HELD ON 23-12-2004 AT 11-00 AM IN THE JANTA BHAWAN
AUDITORIUM,
UNDER CHAIRMANSHIP OF CHIEF SECRETARY, ASSAM

The meeting was convened by the Commissioner & Secretary, Department of Public Enterprises (DPE) under the Chairmanship of Chief Secretary on 23-12-2004 at 11.00 AM in the Janta Bhawan Auditorium to discuss about the actions taken for revival & closure of the State Public Sector Undertakings (SPSUs) in connection with the order of the Hon'ble High Court in PIL 41/2003, wherein the Addl. Chief Secretary, Principal Secretaries, Commissioners & Secretaries of the administrative Departments of SPSUs; Principal Secretary, Planning & Development (P&D) Department; Financial Commissioner and Chief Executives of the Enterprises were invited. List of attendance is enclosed at ANNEXURE-I.

With the permission of Chief Secretary, the executive portion of the order dated 14-12-2004 of the Hon'ble High Court on PIL 41/2003 was read out by the Commissioner & Secretary, DPE. The order said that in connection with PIL 41/2003 filed for appropriate directions to the respondent State for taking steps for revival of sick SPSUs numbering around 49 by formulating a time bound scheme and also for payment of long pending arrear salaries due to the employees and workers of these 49 undertakings, an affidavit be filed stating the plans chalked-out or contemplated to be chalked-out and actions, if already initiated by the State Govt. for reviving the SPSUs, for its hearing scheduled on 24-01-2005.

The Chief Secretary advised that the administrative departments should identify the Enterprises to be closed/revived through in-depth studies, taking the various factors like techno-economic viability, market demand, liabilities, potential, recommendations of various authorities etc. into consideration, since it would not be logical to use good public money in bad investments. The Addl. Chief Secretary, Industries etc. Department stated that ten Enterprises under the administrative control of Industries Department were identified for closure already, of which closure of four were already agreed to under the Medium Term Fiscal Reform Programme (MTFRP) and proposals for closure were submitted to the Finance Department for making the required fund available. The Principal Secretary, Mines & Minerals, Agriculture etc. Departments expressed his view that the programme for revival of the Enterprises involved long-term financial commitments for shedding-off surplus employees, squaring-up of liabilities, making working capital available etc. and therefore could be decided only in consultation with the nodal departments. The Chief Secretary however stressed that the exercise to determine the viability of revival should be the priority and the issue of availability of fund should follow thereafter. The Financial Commissioner stated that in order to streamline the process, the Cabinet decided to make the DPE a nodal department and to strengthen it with Legal experts, Chartered Accountants, Company Secretary etc. and a full time Secretary competent for State Public Sector Reforms, with reasonable tenure. He added that as per the Cabinet decision, the administrative departments would be required to submit proposals for closure/revival of SPSUs with details of requirement of fund to meet the cost of closure, implementation of Voluntary Retirement Scheme (VRS), technical up-gradation, squaring-up of liabilities etc. to the DPE, which in turn would place the same before the Public Investment Board (PIB) for necessary recommendation for consideration of the Cabinet and the release of fund would follow thereafter. He

mentioned that without this kind of exercise, it would not be possible to determine the total requirement of fund for necessary allocations from different probable sources like Asian Development Bank (ADB), Planning Commission (PC) etc. He also clarified that the Assam Governance & Public Resource Management Programme (AGPRMP) provided for an amount of \$ 30 million towards settlement of outstanding liabilities of closed SPSUs and another amount of \$ 5 million towards One Time Settlement (OTS) – closed SPSUs institutional loan up to 2006-07 under Sub-Programme-1, which was likely to be followed by Sub-Programme-2 through which another amount of \$ 80 million may flow to the State during 2007-08 & 2008-09 for settlement of outstanding liabilities of closed SPSUs. Individual SPSU wise allocation was proposed to be made by the State Govt. on receipt of concrete proposals from concerned administrative departments and DPE. He also clarified that presently, the provisions were meant for closure and around Rs.22 Crore would be available for meeting cost of closure/OTS etc. & another Rs.22 Crore for implementation of VRS in 2005-06. In 2006-07 & 2007-08 fund flow of around Rs.110 Crore & Rs.130 Crore were likely. He however mentioned that the ADB could be moved for fund for revival of viable SPSUs too subsequently, but in order to convince the ADB, the Govt. would be required to demonstrate satisfactory implementation of the programme. The Chief Secretary expressed doubt about the capability of DPE to take-up the massive task with its existing set-up.

In this connection, the hindrances caused in State Public Sector Reform by huge arrear in finalization of accounts in most of the SPSUs were discussed. The Principal Secretary Urban Development Department (UDD) spoke about the need of creation of a corpus fund for meeting salary requirements of accounting staff only, in order to assist the SPSUs particularly those not in operation and not having been able to pay salaries, for updating the accounts. The arrears in finalization of accounts ranged for 16-20 years in 3 SPSUs (Assam Govt. Marketing Corpn; Cachar Sugar Mills, Assam Livestock & Poultry Corpn.) 11-15 years in 9 SPSUs (Assam Plantation Crop Dev. Corpn.; Assam Plains Tribes Dev. Corpn; Assam Hills Small Ind. Dev. Corpn; Assam State Dev. Corpn. for OBC; Assam State Minor Irrig. Dev. Corpn; Assam State Textbook Prod. & Publ. Corpn; Assam State Film (Fin & Dev) Corpn; Assam Spun Silk Mills; Assam Small Ind. Dev. Corpn) , 6-10 years in 19 SPSUs (Assam Conductors & Tubes; Assam State Dev. Corpn; Assam Powerloom Dev. Corpn; Assam Govt. Construction Corpn; Assam Police Housing Corpn; Assam Seeds Corpn; STATFED; Assam Electronics Dev. Corpn; Assam Tourism Dev. Corpn; FERTICHEM; Assam Fisheries Dev. Corpn; Assam State Weaving & Mfg. Company; Assam State Textile Corpn; Assam Urban Water Supply & Sewerage Board; ARTFED; Assam Minorities Dev. & Fin Corpn; Assam Mineral Dev. Corpn; Assam State Transport Corpn; Assam Syntex), 2-5 years in 7 SPSUs (Assam State Warehousing Corpn; Assam Tea Corpn; Assam State Housing Board; Assam Polyester Co-op Society; Nagaon Co-op Society ; Assam Co-op Sugar Mills; Assam State Fert. & Chem). It was suggested that the process of finalization of accounts of Companies being too lengthy requiring adoption of previous year's accounts in Annual General Meeting (AGM) for the Statutory Auditor to submit audit report for the subsequent year, provisional accounts, internally audited through Chartered Accountant could be taken into consideration, as otherwise, it would take around 10 years to clear the backlog of 19 years. The Financial Commissioner opined that in view of the situation, legal closure of the unviable SPSUs would take considerable time and therefore pending legal closure, all other steps for closure need to be taken viz. release of the employees other than core staff for processing arrear accounts; vacating rented premises etc. so that the revenue expenditures are minimized to the lowest possible level etc.

Another point stressed by the Financial Commissioner was the need of a uniform policy on VRS. He mentioned that while the DPE circulated a guideline on VRS on 20-09-2004 with the approval of the Cabinet, the P&D Department adopted another policy. The Principal Secretary P&D Department informed that the P&D Department was following the Assam Agro-Industries Development Corporation Ltd (AAIDC) model providing for incentive of 30 days salary per year of service or the salary for the left over period, whichever less, but no payment of arrear salary. He stated that this model was followed in respect of proposals for fund for implementation of VRS from the VRS pool fund at the disposal of the P&D Department. He viewed that in consideration of demand and scarcity of fund, the model circulated by the DPE could not be afforded. He further added that in the current year, there was a provision of Rs.39 Crore, of which around Rs.9 Crore had to be released for payment of two months arrear salary to the employees of SPSUs as per order of the Hon'ble High Court. From the remaining amount, Rs.10 Crore & Rs.4 Crore were released in favor of STATEFED & AAIDC respectively for implementation of VRS and similarly, the balance was in consideration of release to Assam Govt. Construction Corpn/ Assam Govt. Marketing Corpn/ Assam Small Ind. Dev. Corpn/ Assam Plantation Crop Dev. Corpn/ Assam State Housing Board/ Publication Board. He informed that there were more proposals with the P&D Department from other SPSUs and therefore the P&D Department would entertain proposals opting the AAIDC Model only. In this connection, he mentioned that earlier also, the P&D Department provided fund similarly for implementation of VRS in Assam State Transport Corpn, Assam Livestock & Poultry Corpn & AAIDC. The Chief Secretary viewed that since the Govt. should not have two policies, the P&D Department need to re-examine the policies and also consider giving priority to closure of unviable SPSUs. He mentioned that till the policy already approved by the Cabinet was not modified by another Cabinet decision, the existing policy circulated by DPE would continue. In this connection, the Managing Director, STATFED informed that with the amount of Rs.10 Crore being received through the Registrar of Co-operative Societies, around 400 of the surplus employees would be released and this would be one of the steps of revival of STAFED. Incidentally, he requested early clearing of the long pending dues amounting to about Rs.8 Crore of the Govt. to STATFED on account of goods supplied, as the Enterprise was facing severe crisis of working capital in continuing with the business activities. The Chief Secretary desired to know as to what means would be taken to arrest recruitment against vacancies created on account of implementation of VRS. While the Commissioner & Secretary, DPE informed that in the guideline issued by the DPE on 20-09-2004, a condition that no recruitment against such vacancies would be made was already incorporated, the Principal Secretary, P&D Department stated that the P&D Department took an undertaking to this effect. As regards Govt. dues to STATEFED, the Chief Secretary wanted the Managing Director to quantify the liability of STATFED to the Govt. including against guarantees provided by the Govt.

The Commissioner & Secretary, WPT & BC Department apprised that as per recommendation of the DPE, the possibility of merger of the three Corporations under the WPT&BC Department set-up for welfare of Plains Tribes, Scheduled Castes & Other Backward Classes was examined. He mentioned that though such merger would reduce some amount of revenue expenditure, the merged Organization was not likely to be economically viable with the existing level of activities. The matter would therefore be re-examined, he stated.

The Chief Secretary desired to know the status of closure of Assam Co-operative Sugar Mills Ltd under Co-operation Department already agreed for closure under the MTFRP. The Secretary, Co-operation could not state details on the matter and therefore the Chief Secretary directed the Secretary to take-up the

matter with the Commissioner & Secretary, Co-operation immediately. As regards Assam State Minor Irrigation Dev. Corpn. Ltd (ASMIDC) under Irrigation Department, which was also decided to be closed under the MTFRP, the Commissioner & Secretary DPE informed that this was the only proposal, which was received from the Irrigation Department and the same was referred to the Finance Department. He also stated that the Finance Department advised awaiting fund under AGPRMP. The Secretary, Irrigation reported that clearing of arrear salary to the employees alone would require around Rs.19 Crore, which too was mounting day by day, in addition to other liabilities. The Chief Secretary observed that almost entire of the Rs.22 Crore likely to be available for meeting cost of closure/OTS etc. under the AGPRMP in 2005-06 would be required to deal with arrear salary liability in case of ASMIDC and therefore advised the Financial Commissioner to take steps for finding more fund for the purpose. In this connection, the matter on protection of available fixed assets of the SPSUs to be closed e.g. land & building in prime location; plant & machinery etc. came-up for discussions. It was felt that as the owner, the assets will be of the Govt. and measures to protect/utilize such assets would have to be taken by the Govt.

Before concluding, the Chief Secretary, summarized the discussions and decisions as below:

- *All administrative departments of the State Public Sector Undertakings (SPSUs) will identify & decide the SPSUs to be closed or revived in State Public Sector including through merger/improvement or to be revived in the private sector through disinvestments/lease, taking all relevant factors into consideration and submit proposals for closure/revival with all details separately for each SPSU to the Department of Public Enterprises (DPE), for placing the same before the Public Investment Board (PIB)*
- *Priority will be assigned to cases of closure of unviable SPSUs and the employees excepting the core staff required for processing arrear accounts will be released first, so that such liabilities do not continue to accrue on account of no services availed, to be followed by settlement of admitted liabilities.*
- *The next priority will be to deal with cases of revival of potential SPSUs.*
- *The SPSUs decided to be closed will vacate all rented premises immediately to stop unproductive revenue expenditure and similar expenses.*
- *Pending finalization of accounts of SPSUs through audit by Statutory Auditors & Accountant General (AG) as required, serious efforts for expediting which will be made by the SPSUs & administrative departments concerned, provisional assets & liabilities will be determined from the Provisional Accounts approved by the Board of Directors/Members after internal audit by registered Chartered Accountants in case of Companies & Statutory Undertakings requiring final audit by the AG. In cases of Co-operative & Statutory SPSUs where State Govt. machinery like Registrar of Co-operative Societies/Directorate of Local Fund were the final authorities to audit, only such audited accounts will be taken into consideration for the purpose.*
- *The Finance Department will make efforts to enhance the availability of fund for closure of unviable SPSUs to meet liabilities on account of arrear salary, dues to Financial Institutions, Statutory liabilities etc.*
- *Finance Department will put efforts to enlarge the scope of State Public Sector Reforms under the Assam Governance & Public Resource Management Programme (AGPRMP) for availability of fund for revival of potential SPSUs also, required for settlement of liabilities, implementation of Voluntary Retirement Scheme (VRS), injection as working capital, Capacity building etc.*

- *Since the Govt. should not have two policies on the same matter and the guideline issued by the DPE on 20-09-2004 on VRS with approval of the Cabinet remained in force till it get amended by another Cabinet decision, the Planning & Development (P&D) Department will re-examine the two policies and advise DPE to move the Cabinet, if so required, so that a uniform policy can be followed in all cases.*
- *P&D Department will examine the strategy of utilizing VRS pool fund for assigning priority to cases of closure of unviable SPSUs, to be followed by cases of revival of potential SPSUs.*
- *The nine SPSUs which have submitted proposals seeking financial assistance for compilation of arrear accounts against initiation of DPE, will resubmit the proposals to the DPE through respective Administrative Departments, after making necessary corrections as advised by the DPE already, so that the DPE can move the Finance Department for provision of fund.*
- *The remaining thirty five SPSUs which have been reminded by the DPE to move Administrative Departments concerned for settlement of Govt. dues on account of goods & services supplied to enable the Administrative Departments to move P&D and Finance Departments for Plan allocation/budget provision will submit the proposals to the Administrative Departments concerned with adequate justifications on legitimate claims, with intimation of details to DPE or submit Nil report as already requested by DPE. The six SPSUs which have already submitted the details to the DPE will move the Administrative Departments concerned similarly as already advised by DPE.*
- *The remaining twenty-seven SPSUs which have been reminded by the DPE to submit information regarding liabilities to Financial Institutions/Statutory liabilities etc. which may have to settled through negotiations/One Time Settlement (OTS) will move the Administrative Departments concerned with intimation of required details to DPE or submit Nil reports.*
- *All the Administrative Departments concerned and the SPSUs will ensure that no recruitments on account of vacancies created through implementation of VRS are made at any level, barring exceptional cases for which however the Administrative Departments concerned will seek recommendation of the Empowered Committee for State Level Public Enterprises set-up under the Chairmanship of Chief Secretary/Addl. Chief Secretary, as per instructions issued on 13-05-2003.*
- *The DPE will process the only proposal received from the Irrigation Department for closure of Assam State Minor Irrigation Development Corporation Ltd. for consideration of the PIB along-with any other proposal received meanwhile, so that the process can be started in April 2005 with the fund expected for State Public Sector Reforms under AGPRMP.*
- *All the forty-three SPSUs excluding the five performing well, viz. Assam Gas Company Ltd & Assam Petrochemicals Ltd under Industries Department; ARTFED under Handloom, Textile & Sericulture Department; Assam Co-operative Jute Mills Ltd. Under Co-operation Department and Assam State Textbook Production & Publication Corporation Ltd. Under Education Department will submit the Action Plans for Revival/Closure as per formats circulated by DPE in five copies, duly approved & recommended by respective Administrative Departments to DPE. Any SPSU that has not received the formats will collect the same from DPE immediately.*

The Chief Secretary directed that the Hon'ble High Court be apprised of the decisions taken in the meeting. As Sri J.S.L.Vasava, Commissioner & Secretary, DPE was going on leave for a month, the Chief Secretary directed

Sri R.N.Sharma, Secretary DPE to file the affidavit in the Hon'ble High Court and appear before the Court as directed.

Sd/- S.Kabilan
Chief Secretary

Memo No. PE.90/2004/Pt/21
January 2005

Dated Dispur the 3rd

Copy for necessary action to :

1. Commissioner & Secretary (Co-ordination) Office of the Chief Secretary, Assam,
Dispur for favour of information of the Chief Secretary
2. Addl. Chief Secretary, *Industries / Information Technology/ Transport* Departments, Dispur
3. Principal Secretary, *P&D/ Power/ Mines & Minerals/ Agriculture/ Urban Development* Departments, Dispur
4. Commissioner & Secretary, *Co-operation / WPT&BC / Cultural Affairs/ Fisheries / Hill Areas/ Home / Soil Conservation / Tourism / AH & Veterinary / Minority Welfare Development* Departments, Dispur
5. Financial Commissioner, Assam, Dispur
6. Commissioner & Spl.Secretary, *PWD*, Dispur
7. Officer on Special Duty, *PWD*, Dispur
8. Secretary *Co-operation / HT&S / Soil Conservation* Departments, Dispur
9. Secretary, *Irrigation* Department ,Chandmari : Guwahati 781003
10. Joint Secretary, *Cultural Affairs* Department, Dispur
11. Chairman / Chairman-cum-Managing Director / Managing Director / Chief Executive / Commissioner
.....
..... (43 SLPEs as listed at ANNEXURE-II, excluding
..... Assam Gas Company Ltd; Assam Petrochemicals
..... Ltd ;
..... Assam Co-op. Jute Mills Ltd; ARTFED &
..... Assam State Textbook Prod. & Publ. Corpn. Ltd)
12. Adviser (P), *Public Enterprises* Department, HOUSEFED Complex, Dispur
13. Deputy Secretary, *Public Enterprises* Department, HOUSEFED Complex, Dispur
14. Junior Economist, *Public Enterprises* Department, HOUSEFED Complex, Dispur
15. Superintendent, *Public Enterprises* Department, HOUSEFED Complex, Dispur
16. File Nos. PE.80/2004; Pt; Pt I; Pt II; Pt III; Pt IV; Pt V
17. File Nos. PE. 60/2003; Pt; Pt I 23. File Nos. PE. 87/2004; Pt
24. File No. PE. 88/2004 24. File No. PE. 89/2004
25. File Nos. PE. 90/2004; Pt 26. File No. PE.124/2004
27. File No. PE. 85/2004 28. File No. PE.107/87/Pt
29. File No. PE(D)13/2001/Pt-I

By order etc.

ANNEXURE-I

ATTENDANCE IN THE MEETING ON REVIVAL / CLOSURE OF STATE LEVEL PUBLIC ENTERPRISES IN JANTA BHAWAN AUDITORIUM HELD ON 23-12-2004 AT 11.00 AM			
Srl	Name (Sri/Smti)	Designation	Department / Enterprise
1	S.Kabilan	Chief Secretary	
2	P.C.Sharma	Addl. Chief Secretary	Industries & Commerce, Information Technology, Transport Department
3	P.P.Verma	Principal Secretary	Planning & Development Department
4	S.K.Srivastava	Principal Secretary	Power, Mines & Minerals, Agriculture Department
5	P.K.Chowdhary	Principal Secretary	Urban Development Department
6	H.S.Das	Financial Commissioner	Finance Department
7	B.Dutta	Commissioner & Secretary	WPT & BC Department
8	V.B.Pyarelal	Commissioner & Secretary	Hill Areas and AH & Veterinary Department
9	S.L.Mewara	Commissioner & Secretary	Fisheries Department
10	P.Dutta	Commissioner & Secretary Chairman-cum- Managing Director	Minority Welfare Development Department Assam State Textile Corporation Ltd
11	B Mazumdar	Commissioner & Secretary	Home Department
12	J.S.L.Vasava	Commissioner & Secretary	Public Enterprises Department
13	J.I.Kathar	Secretary	Co-operation Department
14	S. Bhattacharjee	Secretary	Soil Conservation Department
15	R.N.Sharma	Secretary	Public Enterprises Department
16	M.K.Das	Secretary	Irrigation Department
17	S.Barua	Joint Secretary	Cultural Affairs Department
18	B.C.Sharma	Officer of Special Duty	Public Works Department
19	A.K.Das	Adviser (P)	Public Enterprises Department
20	P.K.Nath	Deputy Secretary	Public Enterprises Department
21	P.Devi	Junior Economist	Public Enterprises Department
22	R.Goswami	Superintendent	Public Enterprises Department
23	B.C.Bhuyan	Managing Director	Assam Agro Industries. Dev. Corpn. Ltd
24	S.M.Khanam	Managing Director	Assam Seeds Corpn. Ltd.

25	T.C.Saikia	Managing Director	Nagaon Co-Operative Sugar Mills Ltd.,
26	J.Saikia	Managing Director	Swahid Kushal Konwar Samabay Sutakol Ltd.
27	M.C.Bhuyan	Officer of Special Duty	Assam Polyester Co-Op. Society Ltd.
28	A.B.Md.Eunus	Managing Director	STATFED
29	R.Kalita	Managing Director	Assam Co-Op. Spinning Mills Ltd.
30	A.Hussain	Managing Director	Assam State Ware housing Corporation
31	N.Ahmed	Managing Director	Assam State Film (Fin & Dev) Corpn. Ltd
32	G.C.Likharu	Deputy General Manager	Assam Financial Corporation
33	J.Ahmed	Managing Director	Assam Fisheries Dev. Corpn. Ltd
34	H.K.Deka	Chairman-cum-Managing Director	Assam Police Housing Corpn. Ltd.
35	P.Bora	Managing Director	Assam Govt. Marketing Corpn. Ltd
36	B.C.Nath	Managing Director	Fertichem Ltd.
37	S.Thakuria	Managing Director	Assam Small Industries Dev. Corpn. Ltd.
38	B.K.Das	Managing Director	Assam Conductors & Tubes Ltd.
39	M.K.Das	Managing Director	Assam State Weaving & Mfg. Co. Ltd. & Assam Syntex Ltd
40	B.Das	Managing Director	Assam Spun Silk Mills Ltd.
41	K.Goswami	Managing Director	Assam Power-loom Dev. Corpn. Ltd
42	N.Verma	Managing Director	Assam Industrial Dev. Corpn. Ltd & Assam Tea Corpn. Ltd
43	J.N.Dewri	Chief Executive	Assam State Fertilizer & Chemicals Ltd
44	D.K.Baruah	Managing Director	Ashok Paper Mill (Assam) Ltd
45	M.K.Yadava	Managing Director	Assam Electronics Dev. Corpn. Ltd
46	J.P.Baruah	Managing Director	Assam Mineral Development. Corpn. Ltd.
47	P.K.Kalita	Managing Director	Assam, Govt. Construction Corpn. Ltd.
48	S.L.Bhattacharyya	Managing Director	Assam Plantation Crop Dev. Corpn. Ltd.
49	K.Goswami	Managing Director	Assam Tourism Development. Corpn. Ltd.
50	R.C.Jain	Managing Director	Assam State Transport Corporation
51	P.C.Gohain	Managing Director	Assam Urban Water Supply & Sewerage Board

52	B.C.Barbarua	Commissioner	Assam State Housing Board
53	A.Sarma	Managing Director i/c	Assam Livestock & Poultry Dev. Corpn. Ltd.
54	A.Hussain	Managing Director	Assam Minorities Dev.& Finance Corp. Ltd.
55	K.K.Kalita	Managing Director	Assam Plains Tribes Dev. Corpn. Ltd.

G r	Admns. Deptt.	Head of Deptt.	Sl.	Chief Executive	State Level Public Enterprises	Recommended for
A	Agriculture	Principal Secretary	1	Managing Director	Assam Agro Industries. Dev. Corpn. Ltd Ulubari, Guwahati-781 007.	REVIVAL
			2	Managing Director	Assam Seeds Corpn. Ltd. ,Khanapara, Guwahati-781 022.	
B	Co-operation	Commissioner & Secretary	3	Managing Director	Nagaon Co-Operative Sugar Mills Ltd., Kampur 782 426, (Nagaon).	REVIVAL
			4	Managing Director	Assam Co-Op. Sugar Mills Ltd., Baruabamungaon, (Golaghat).	CLOSURE
			5	Managing Director	Swahid Kushal Konwar Samabay Sutakol, Dabidubi, (Golaghat)	REVIVAL
			6	Managing Director	Assam Polyester Co-Op. Society Ltd., Opp: Chaturang Bibah Bhaban, Rajgarh Road, Guwahati-781 003.	REVIVAL
			7	Managing Director	STATFED. Bhangagarh, Guwahati-781 005	REVIVAL
			8	Managing Director	Assam Co-Op. Spinning Mills Ltd. Baitamari, 783389, (Bongaigaon.)	DISINVESTMENT
			9	Managing Director	Assam State Ware housing Corpn., "Pannyagar Bhavan," Amaravati Path, Guwahati-781 005	IMPROVEMENT
C	Cultural Affairs	Commissioner & Secretary	10	Managing Director	Assam State Film (Fin & Dev) Corpn. Ltd. Kahilipara, Guwahati-781019	IMPROVEMENT
D	Finance (Taxation)	Commissioner & Secretary	11	Managing Director	Assam Financial Corporation, "Vittiya Bhavan," Paltanbazar, Guwahati-781 008	REVIVAL
E	Fisheries	Commissioner & Secretary	12	Managing Director	Assam Fisheries Dev. Corpn. Ltd. Zoo-Narangi Rd., Guwahati 781 024.	IMPROVEMENT
F	Hill Areas	Commissioner & Secretary	13	Managing Director	Assam Hills Small Industries Dev. Corpn. Ltd, Dilajee, Diphu 782 460 ,(Karbi Anglong)	REVIVAL
G	Home	Commissioner & Secretary	14	Chairman cum Managing Director	Assam Police Housing Corpn. Ltd. Rehabari, Guwahati-781 008.	IMPROVEMENT
H	H.T.&.S	Secretary	15	Managing Director	Assam Govt. Marketing Corpn. Ltd. Ambari, Guwahati-781 001.	REVIVAL
I	Industries	Additional Chief Secretary	16	Managing Director	Fertichem Ltd., C/o AIDC Ltd., RGB Road, Guwahati-781 024	CLOSURE
			17	Managing Director	Cachar Sugar Mill Ltd., C/o AIDC Ltd., RGB Road, Guwahati-781 024	CLOSURE
			18	Managing Director	Assam Small Industries Dev. Corpn. Ltd. Bamunimaidan, Guwahati-781 021.	REVIVAL

			19	Managing Director	Assam Conductors & Tubes Ltd., Bamunimaidan, Guwahati-781 021.	REVIVAL
			20	Managing Director	Assam State Weaving & Mfg. Co. Ltd., C/o. AIDC Ltd, RGB Road, Guwahati-781 024.	DISINVESTMENT
			21	Managing Director	Assam Spun Silk Mills Ltd., C/O Directorate of Industries, “Udyog Bhaban” Bamunimaidan, Guwahati 781 021	CLOSURE
			22	Managing Director	Assam Syntex Ltd, C/o. AIDC Ltd. RGB Road : Guwahati781 024	DISINVESTMENT
			23	Managing Director	Assam Tea Corpn. Ltd, R.G.B.Road, Guwahati-781 005	DISINVESTMENT
			24	Chairman cum Managing Director	Assam State Textile Corpn. Ltd, C/O District Industries & Commerce Centre, Industrial Estate, Bamunuimaidan, Guwahati 781 021	DISINVESTMENT
			25	Managing Director	Assam Power-loom Dev. Corpn. Ltd, 4th Floor, “Udyog Bhaban” Bamunimaidan, Guwahati 781 021	REVIVAL
			26	Managing Director	Assam Industrial Dev. Corpn. Ltd, R.G.B, Road, Guwahati-781 024	REVIVAL
			27	Chief Executive	Assam State Fertilizer & Chemicals Ltd, C/o. AIDC Ltd. RGB Road : Guwahati781 024	REVIVAL
			28	Managing Director	Ashok Paper Mill (Assam) Ltd, Rajgarh Road,(4 th bye lane) Guwahati-781 003	REVIVAL
J	Information Technology	Addl. Chief Secretary	29	Managing Director	Assam Electronics Dev. Corpn. Ltd. Industrial Estate, Bamunimaidan, Guwahati-781 021.	IMPROVEMENT
K	Irrigation	Secretary	30	Managing Director	Assam State Minor Irrigation Dev. Corpn. Ltd., Ulubari, Guwahati 781 007	CLOSURE
L	Mines & Mineral	Principal Secretary	31	Managing Director	Assam Mineral Development. Corpn. Ltd.,”Khanij Bhaban”, R.P.Road, Dispur, Guwahati- 781 006	REVIVAL
M	Public Works	Commissioner & Spl. Secretary	32	Managing Director	Assam, Govt. Construction Corpn. Ltd. Rupnagar, Guwahati 781 032	REVIVAL
N	Power	Principal Secretary	33	Chairman	Assam State Electricity Board, “Bijulee Bhavan,” Paltanbazar, Guwahati-781 001	REVIVAL
O	Soil Conservation	Commissioner & Secretary	34	Managing Director	Assam Plantation Crop Dev. Corpn. Ltd., PO Sawkuchi, PS Basistha NH 37, Lakhara Guwahati781 034	REVIVAL

P	Tourism	Commissioner & Secretary	35	Managing Director	Assam Tourism Development. Corpn. Ltd. (Opp.) B.Baruah College, Ulubari, Guwahati-781 007	IMPROVEMENT
Q	Transport	Addl. Chief Secretary	36	Managing Director	Assam State Transport Corpn. Paltanbazar, Guwahati-781 008	IMPROVEMENT
R	Urban Development	Principal Secretary	37	Managing Director	Assam Urban Water Supply & Sewerage Board, R.G.B. Road, Guwahati-781 005	REVIVAL
			38	Commissioner	Assam State Housing Board, RGB Road, Guwahati 781 005	
S	Veterinary	Commissioner & Secretary	39	Managing Director	Assam Livestock & Poultry Dev. Corpn. Ltd., Khanapara, Guwahati-781 022	REVIVAL
T	Welfare of Minorities	Commissioner & Secretary	40	Managing Director	Assam Minorities Dev.& Finance Corp. Ltd. Ganeshguri, R.G.B. Road, Guwahati781006	REVIVAL
U	W.P.T.& B.C	Commissioner & Secretary	41	Managing Director	Assam Plains Tribes Dev. Corpn. Ltd. Ganeshguri Chariali, Dispur, Guwahati-781 005	MERGER
			42	Managing Director	Assam State Dev. Corpn. for S.C. Ltd. Sarumataria, Dispur, Guwahati-781005	
			43	Managing Director	Assam State Dev. Corpn. For OBC Ltd. Dr.B.K.Kakoty Road, Gopinathnagar, Guwahati-781 016	